

Statement of Operating Costs ¹
For the Year Ended December 31, 2000 (\$ thousands)

Schedule 2
Unaudited

	<u>2000</u>	<u>1999</u>
Salaries and employee benefits	157,389	158,660
Depreciation	31,088	19,542
Equipment and technology	13,113	11,804
Communications	6,344	6,267
Consulting fees	5,524	7,711
Buildings and services	4,751	5,493
Staff travel	4,053	4,282
Advertising	2,956	2,798
Supplies and stationery	2,776	2,917
Publications	2,134	1,098
Automobile fleet	1,354	1,242
Medical Review Panels	1,132	1,432
Research grants and awards	465	936
Miscellaneous	14,184	6,186
Review Board and advisors	13,157	12,872
Miscellaneous income	(14,268)	(10,740)
Allocated to investment income	<u>(1,014)</u>	<u>(682)</u>
Total operating costs	<u>245,138</u>	<u>231,818</u>

¹ Includes Prevention Operating Costs, which were scheduled separately in 1995 and earlier years' annual reports.